



New Frontiers in Recordkeeping and Compliance

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Please silence your mobile devices

Use of personal phones takes regulatory recordkeeping into uncharted territory

"... a digital record of nearly every aspect of [our] lives – from the mundane to the intimate."

Riley v. California, 573 U.S. 373, 395 (2014)



Record-breaking recordkeeping cases

Recent settlements mark a significant development in how financial regulators enforce their recordkeeping requirements

Obvious takeaways:

- Many cases and large monetary penalties, therefore, this is a significant enforcement priority for financial regulators
- The cases involve mobile phones and new methods of communicating have not previously been tested from a regulatory or compliance perspective
- The cases cite "widespread and longstanding failures" both within firms and across the market i.e., this issue is not isolated or new

But:

- Recordkeeping is only a part of the story
- The real issue is **supervision**: what is the standard what is "reasonable" and "diligent"?

Banks Fined In Probe Of Messages

By Dave Michaels

WASHINGTON—Eleven of the world's largest banks and brokerages will collectively

JPMorgan fined \$200m over personal devices use

STEFANIA PALMA — WASHINGTON JOSHUA FRANKLIN — NEW YORK

JPMorgan has agreed to pay US regulators a record \$200m for failing to keep records of staff communications on personal devices. The SEC penalty is almost 10 times larger than the \$15m paid by Morgan Stanley in 2006 to settle allegations that it failed to preserve emails.

Sanjay Wadhwa, deputy director of enforcement at the SEC, said that IPMorgan's actions "hindered several

Inc., Morgan Stanley, UBS Group AG and Nomura Holdings Inc. Brokerage firms Jef-



Roadmap for today

How do we get from confusion to compliance?

- What is a "regulatory record" and why does it matter?
- Overview of recent enforcement actions
 - Key provisions
 - Aggravating factors
 - Outliers
- Broader enforcement implications
- Building and defending a reasonable and diligent compliance program



What is a "regulatory record" and why does it matter?



What are "regulatory records"?

What records are required to be kept varies by regulator and registration status

CFTC recordkeeping requirements focus on "regulatory records"*

- "Commodity interest and related records" full, complete, and systematic records of all transactions relating to its business of dealing in commodity interests and related cash or forward transactions (e.g., orders, confirmations, statements) (CFTC Rule 1.35(a)(1)(i); 23.201(a))
- "Original source documents" all documents on which trade information is originally recorded (CFTC Rule 1.35(a)(1)(ii); 23.202(a))
 - "Transaction records" = "Commodity interest and related records" + "original source documents"
- "Pre-trade communications" oral and written communications provided or received concerning quotes, solicitations, bids, offers, instructions, trading, and prices that lead to the execution of a transaction in a commodity interest and any related cash or forward transactions** (CFTC Rule 1.35(a)(1)(iii); 23.202(a))
 *- Other recordkeeping requirements apply, particularly to certain categories of registrants.
- ** But not oral communications that lead solely to the execution of a related cash or forward transaction.
- *** Gilbert v. Lind-Waldock & Co. et al, U.S. Commodity Futures Trading Commission, P26,720 (jun. 17, 1996).

SEC recordkeeping requirements are arguably broader

- Broker-dealers must preserve in an easily accessible place originals of all communications received and copies of all communications sent related to the firm's "business as such" (SEC Exchange Act Rule 17 a-4(b)(4)
- Minimum recordkeeping standards are based on standards a prudent broker-dealer should follow in the normal course of business. (SEC change Act Rule 17 a-4(b)(4))

Lind-Waldock

... we favor **a more pragmatic** approach that views the catch-all language [in 1.35] within the context of the specific list it supplements..."







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Regulatory records must be "readily accessible" and produced "promptly" upon request. *CFTC*Rule 1.31(b)(4) and (d).



^{* -} Other recordkeeping requirements apply, particularly to certain categories of registrants.

^{**} - But not oral communications that lead <u>solely</u> to the execution of a related cash or forward transaction.

What are "regulatory records"?

SEC Required Records: Communications sent related to the firm's "business as such" Policies and Procedures **CFTC Regulatory Records: Transaction Records** Pre-trade **Communications**

CFTC Supervision Requirements:

"[Registrants] must diligently supervise ... all ... activities of its partners, officers, employees and agents (or persons occupying a similar status or performing a similar function) relating to its business as a Commission registrant." *

SEC Supervision Requirements:

... duty to "reasonably" supervise...

"no person shall be deemed to have failed reasonably to supervise any other person, if—
(i) there have been established procedures, and a system for applying such procedures, which would reasonably be expected to prevent and detect, insofar as practicable, any such violation by such other person, and (ii) such person has reasonably discharged the duties and obligations incumbent upon him by reason of such procedures and system without reasonable cause to believe that such procedures and system were not being complied with." **



"Reasonable" and "diligent" supervision

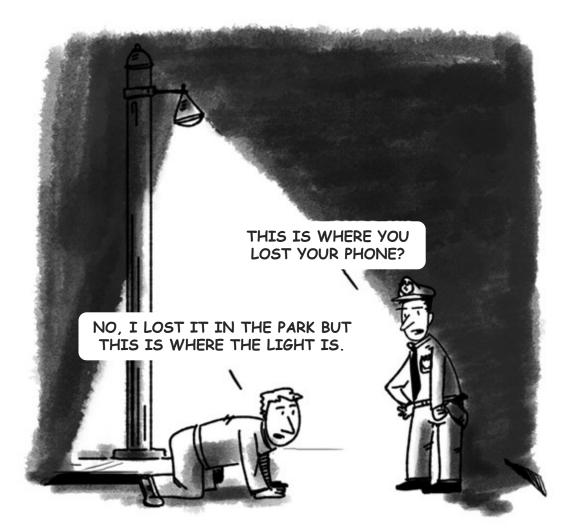
Recordkeeping reconsidered in the context of compliance

Supervisory requirements (and related policies and procedures) <u>may</u> have the effect of expanding recordkeeping requirements...

... <u>but</u>, even if supervisory requirements are broader, they are not boundless.

Compliance programs should be "reasonably designed and implemented" to prevent, detect, and remediate misconduct...

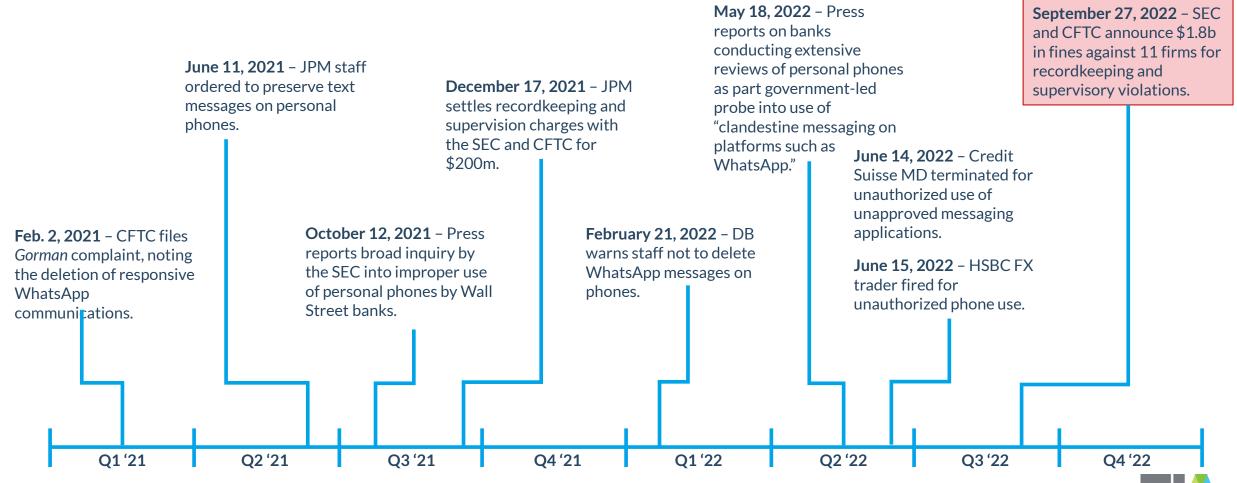
... <u>but</u>, what does that mean in practice for firms trying to maintain compliance programs?



Overview of recent enforcement actions



Evolution of recordkeeping cases



Key takeaways from the recent cases

Key themes:

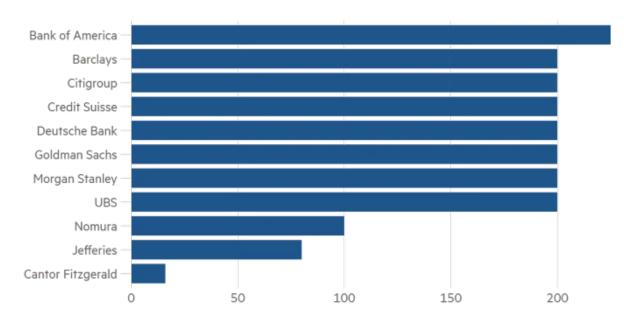
- Widespread, longstanding use of "off-channel" platforms
- Some communications were "regulatory records"
- Communications not maintained or monitored despite policies prohibiting use of unapproved methods of communications (i.e., policies were openly ignored)
- Violations involved supervisors responsible for compliance

Specific violations:

- Recordkeeping
 - failure to maintain, failure to produce upon
- * CFTC Rules 1.31-431-23101(a), and 23.202(a)(1) and (b)(1); SEC Exchange Act Rule 17a-4(b)(4).
- ** CFTC Rule 23.602(a) and 166.3; Exchange Act Section 15(b)(4)(E).
 - 14 Supervision:
 - as designed, system was generally inadequate**

\$1.8bn in fines for Wall Street recordkeeping failings

Combined fines from the SEC and CFTC (\$mn)



Excludes earlier fine for JPMorgan Chase announced in December 2021 Sources: SEC, CFTC
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Source: ft.com



Key takeaways from the recent cases

Required undertakings:

- Compliance consultant (SEC only)
- Review of compliance program related to off-channel communications
- Report back to the agencies and adopt consultant recommendations
- One-year progress evaluation and report back to agencies
- Reporting to the agencies on discipline for two years
- Internal audit requirement (SEC only)





Likely aggravating factors:

- Supervisor involvement
- Knowledge of prior misconduct
- Failure to produce responsive material
- Compromised and delayed SEC investigations
- Intentional deletion of messages



Broader enforcement implications



Enforcement implications: looking forward

How we respond to document requests in the future will emphasize even further:

- Personal phones will be "in scope" much more often
 - Imaging will be more common
 - Metadata issues will be more common
 - Privacy issues will be more common and more difficult to resolve, particularly for cross-border investigations
 - Use of the IOSCO MOU will be more common
- Ensuring proper implementation of preservation requests will become more difficult

"Accompanying violations" will become more common:

- Add-on supervisory charges will continue
- Add-on charges possible (and likely):
 - Recordkeeping (for missing records)
 - Failure to preserve (as failure to supervise)
 - "Readily accessible" (for records that could not be accessed quickly)
 - "Promptly" produced (for responses that are delayed due to issues retrieving records from phones)



Enforcement implications: looking forward



U.S. Department of Justice

Office of the Deputy Attorney General

As a general rule, all corporations with robust compliance programs should have effective policies governing the use of personal devices and third-party messaging platforms for corporate communications, should provide clear training to employees about such policies, and should enforce such policies when violations are identified. Prosecutors should also consider whether a corporation seeking cooperation credit in connection with an investigation has instituted policies to ensure that it will be able to collect and provide to the government all non-privileged responsive documents relevant to the investigation, including work-related communications (e.g., texts, emessages, or chats), and data contained on phones, tablets, or other devices that are used by its employees for business purposes.

Following Discussions with Corporate Crime Advisory Group

By combating corporate crime, the Department of Justice protects the public, strengthens our markets, discourages unlawful business practices, and upholds the rule of law. Strong corporate criminal enforcement also assures the public that there are not two sets of rules in this country-one for corporations and executives, and another for the rest of America. Corporate criminal enforcement will therefore always be a core priority for the Department.

In October 2021, the Department announced three steps to strengthen our corporate criminal enforcement policies and practices with respect to individual accountability, the treatment of a corporation's prior misconduct, and the use of corporate monitors. See Memorandum from

Monaco memo re: corporate criminal enforcement applies to all corporate defendants, not just registrants



Enforcement implications: looking backwards



A harder question is how to handle past conduct

- Should firms ask to image employee phones?
 - If yes, all employees, or only certain ones?
 - How to handle former employees?
 - Implications for employees who decline such a request?
- If phones are imaged, should the communications be reviewed?
 - By whom? (after all, personal phones are personal)
- Should firms revisit prior responses to document requests?
 - When? Which ones? How? To what extent?



Building and defending a "reasonable" and "diligent" compliance program



What is "reasonable" and "diligent"?

Basic principles:

- <u>Structural issues</u> a supervisory system is not reasonable if the relevant systems are "generally inadequate"
- Operational issues even a well designed system will fail if it is not administered "diligently"
- <u>Fit for purpose</u> reasonableness of design accounts for risk profile of the entity

Key issues:

- Long-standing, repeat violations
- Knowledge of violations by supervisors
- Policies that do not reflect current business practices and / or disregard for those policies
- Extent to which violations impact a registrant's ability
- 21 to comply with other regulatory obligations

Practical advice:

- Identify permitted communications platforms, make sure communications on those platforms are captured and supervised
 - Prohibit all business communication from anything other than the approved platforms
- Reinforce policies with effective training
- Consider attestations of compliance

But...

- What about close calls? We can't record everything.
- What really is a "business communication"?
- What about individuals who mess up (by accident or otherwise)?



Speakers



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